

# Stefan Enqvist



## CV: STEFAN ENQVIST

- 19-20 (okt-maj) WTCAB, **Interim Consultant**, (Nammo Sweden AB, Vingåker), Project manager / logistics manager. Norwegian-Finnish defense group. I was responsible for production relocation and establishment of a new production facility. I also had to take over a "crashed" logistics department and restore its function. When it comes to the defense industry, I can not describe the assignment in detail.
- 19 (6 m.) WTCAB, **Interim Consultant**, (Midsona AB, "Kungmarkatta", Örebro), Plantmanager, listed Swedish group in organic food and self-care. Responsible for the decommissioning and relocation of the business consisting of customer service, purchasing and warehousing. The Group wanted to concentrate its operations with the focus on the rest of Europe, which resulted in the operations in Örebro being somewhat misplaced. The move and closure of the unit was carried out in a very good way for the business, full operation until the last day. Although everyone was dismissed, we had good solidarity and commitment by/with the staff.
- 17-18 *WT Consulting AB, Interim Consultant*, (Gestamp Hardtech AB, Luleå), Business Unit Manager, Spanish owned concern in automotive. Ca. 450 empl. Responsible for production in the punch segment, laser and robot welding. The operations are conducted in 5-shift and a lot of time has been used to reduce delivery times and quality problems as well as to develop the leaders in the factory.
- 16 *WT Consulting AB, Interim Consultant*. Logistic manager (supply chain resp.) at Bosch Thermoteknik AB (IVT) with manufacturing heating devices. Development of internal and external flows, radical stock reduction, sharp downward revision of MOQ, lead times, etc. Responsible for all storage locations (15) in the EU.
- 13-16 *WT Consulting AB, Interim Consultant*. Production manager, Sulzer Pumps AB, technical products for water and oil distribution, sold all over the world. Beside "daily work", I work with process development, Lean processes, optimize delivery time, maintenance both building and machines etc. etc.
- 12-13 *WT Consulting AB, Interim consultant*. Plantmanager production and sales WW. The company was part of an Italian group (Nastroflex group). This business was in big troubles when I arrived, a number of different managers had "make a try" and the company lost a lot of money during the last years. When the crisis in southern Europe hit Italy and the mother company the group went into deep difficulties. I did a reconstruction plan and presented for the owner who accepted. During this time we discussed with investors in Russia and US to get a strong partner in the business. Before we could get an agreement the bank got "cold feet's" and cancelled their financing and I had to ask for bankruptcy at the court. I closed the company and sold all the machinery and a huge stock of products.

I was hired by a receiver to make a reconstruction in a company (BIAB) in steel-business, working with welding, machining, painting and assembly. The products were mainly in the heavier segment (up to 150 mm thickness). Sub-supplier for a number of EU companies, mostly Swedish. The reconstruction ended up as expected and are now running on a "good balance sheet". It is family owned and has a good finance and "fresh money" from the bank

- 10-12 (March) *HAGEN Classic AB*, **MD/owner**. Started a small business for sales and maintenance of classical and race vehicles.
- 06-10 *Structo Hydraulics AB*, **production manager and Logistic Director**. Initially production manager and later responsible for material flow between India and EU. We also started a new company for distributing steel-tubes from India directly to customers World Wide.
- 04-06 *IUC Wermland AB*, **Consultant/business development**, responsible for Lean concept (Toyota model) in small and middle-size companies. In this business I worked with 5-6 companies parallel in project groups.
- 03-04 *Fagerdala Cellplaster AB*, Kinnahult/Kinna. **MD and market manager** The factory produced foam products mainly for vehicle and furniture industry and a lot of different items for sport and leisure industry. In this company I did a total turnaround and make the business profitable. Customers mainly Scandinavia and EU and Asia.
- 00-03 *Robust Ståldörrar AB*, Nykroppa **Plant-/production manager**. The company was producing steel doors for safety and fire resistance and lift-doors for elevators, mainly used in private and public buildings. Customers and vendors in Scandinavia and England. Member of board in the company and a sister company.
- 00 (apr-nov) *Polyplank AB*, Kalmar **Technical and production manager**. I was responsible for rebuilding the factory and expand the product range with injection moulded products. The material used was fibre-composite from re-used plastic and wood-fibre.
- 97-00 (apr) *Wermlands Industri Plast AB*, Kristinehamn **MD and owner** to a plastic factory. Extruding and moulding in different thermoplastic material for industrial customers. Customers and vendors in Germany, Polen, France, Scandinavia and England.
- 96-97 *Nordia AB (DUNI)*, Kristinehamn **Plant-/production manager**. Responsible for the plant and production of paper products for bakery and catering business. Customers and vendors in Scandinavia, Germany, England, Netherlands, Spain and France. Company language English.
- 87-96 *ABB District Heating AB*, Storfors /Örebro **Plant-/production manager**. Beside dw I was in charge of building and expanding a factory for producing district heat pipe systems. Customers and vendors in Scandinavia and China. Group language English.
- 86-87 *Avesta Sheffield AB*, Degerfors **Production engineer**. Beside my "daily work" managing production I was in charge of a project for installing a fully automatic format line for customer-sized stainless steel plates. Customers World Wide.
- 84-86 Bergsskolan i Filipstad Metallurgist edu. (special-work: machine construction)
- 75-84 *Wasabröd AB (Barilla)*, Filipstad Maintenance, assemble and dismantle of machinery during the company's most expansive period.
- 74-75 Military edu., I5 Östersund
- 73-74 Special-course (machine construction./machine assembly) Arthur Lundqvist skolan Trollhättan
- 73 High school (technical), Filipstad

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During the years I have done a lot of further education in for instance: data, production technic, quality systems, management, LEAN production, board work etc. Special edu. "Professional Board work" (Michaël Berglund Board Value).

I have a role as Mentor in small and middlesize companies (certified Mentor in ALMI's Mentorprogram)

I am and have been in a number of different boards, private companies and associations. Latest as chairman in our local golf club.

Travelling in China, Singapore, India, USA, West Indies, EU, Middle East and Africa in duty and private.